



Expanding Access through Team Care - Exemplar Clinic Site Visits

Clinica Family Health Services May 28-29, 2015

Site Visit Details

Host Organization: Clinica Family Health Services

Date: Thursday, May 28 (8:30 am- 5:30pm) & Friday, May 29 (9 am- 12 pm)

Location: Thornton, CO (May 28) and Boulder, CO (May 29)

Nearest Airport and Hotels: DEN (Denver, CO)- Hotel recommendations near Thornton Clinic

Site Visit Address: May 28: Thornton Medical Clinic - 8990 No Washington Street, Thornton, CO May 29: People's Medical Clinic - 2525 13th St., Boulder, CO

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Organization Description

Clinica Family Health Services, a Federally Qualified Health Center serving the area northwest of Denver, Colorado, has a long history of pioneering primary care practices, including early explorations of the patient-centered medical home model.

With 320 staff at four sites, Clinica cares for over 40,000 patients, the vast majority of whom are either uninsured or on Medicaid. A majority of Clinica patients are monolingual Spanish-speakers, and so all providers and staff working directly with patients are bi-lingual.

Coming off of innovative work on diabetes in the late 1990s, in 2000 Clinica initiated a cutting edge PCMH redesign of its entire care model. In particular Clinica has focused on providing prompt access to care. For over ten years, Clinica has been able to provide almost all care to its patients within 5 days of their request for an appointment, usually within 2 days. Clinica sustains this success in four ways: 1) limiting panel size to control demand, 2) adding capacity through RN and case manager care, 3) extending the interval between visits if medically appropriate, and 4) using group visits.

Every Clinica patient is empaneled to a primary care provider and a care team, or "pod," around which all clinical activity centers. A pod may include, for instance, three primary care practitioners, three medical assistants each working with a single clinician, an RN, a case manager, a behavioral health professional, and medical-records and front-desk staff. Instead of private offices for clinicians, each pod works in a central area surrounded by exam rooms, each marked with flags to show who is inside. Performance data for the pod is displayed on the wall, and teams use huddles to work out the kinks.

Clinica uses the EMR NextGen and Microsoft's Sequel Server Reporting Services (SSRS) as its business intelligence tool.

To read more about Clinica's exemplary work, click on the selected resources below:

- Lessons from the Trenches A High-Functioning Primary Care Clinic
- In the Incubator: Flip Visits
- <u>Removing Barriers to Care: Clinica Campesina</u>
- Find more resources <u>here</u> on Clinica's "Clinica Press" webpage

Attending Participants

Name	Organization	Role	Email
Crispin Delgado*	Blue Shield of California Foundation	Program Officer, Health Care and Coverage	crispin.delgado@blueshieldcafo undation.org
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Lisa Mcgerald	North County Health Services	Director of Nursing	lisa.mcgerald@nchs-health.org
Beverly Jenkins	Northeast Valley Health Corporation	Director of Operations	BeverlyJenkins@nevhc.org
Sandra Gutierrez	Northeast Valley Health Corporation	Clinic Administrator	sandragutierrez@nevhc.org
Trudy DePaco	Northeast Valley Health Corporation	RN Supervisor	trudydepaco@nevhc.org
Mary Pinckney	Valley Community Healthcare	Director of Nursing	mpinckney@vchcare.org
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*EATC lead contact

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family health	Clinica Institute Agenda - May 28, 2015 Thornton Clinic- 8990 No Washington Street, Thornton
8:30 am	Breakfast: Brief overview of the day
	Philosophies of Care
9:00 am	PCMH vs. Access for Everyone (Simon Smith, CEO)
10:00 am	 Behavioral Health and Accountable Care (<i>Janet Rasmussen, Director of Accountable Care and Behavioral Health, Luci Lyon, ACO Program Manger, Emily Vellano, LCSW, Behavioral Health Program Manager</i>) Integrated BH ACO Overview Example of an outcome report (from ACO)
10:45 am	Clinic Tour (<i>Boris Kalikstein, VP, Strategic Support, Judy Troyer, VP, Operations</i>) See the Care Team Framework
11:30 am	 Planned Care Outcomes (<i>Boris Kalikstein</i>) <i>What happens when we start to deliver planned care and face the REAL World?</i> Patient Centered Outreach Care planner Ops Dashboard
Lunch	Systems of Care
12:30 pm	Leadership Discussion Luncheon (<i>Karen Funk, MD, MPP, VP Clinical Services & Judy</i> Troyer)
1:30 pm	 The Patient Centered Journey (<i>Justin Wheeler, MD, VP Clinical Services</i>) Huddles, planned care/preventative care Max-packing appointments The Team Designing Clinic Lay-outs for PCMH
3:00 pm	 Systems Support (Judy Troyer) Hygienist on the Pod Panel Management Site/Care Team Management Group Visits/Alternative Visits
4:00 pm	Care Team Member Interviews
5:00 – 5:30 pm	Q&A

Clinica Institute Agenda - May 29, 2015

People's Clinic- 2525 13th Street, Boulder

9:00 am Meet at People's Clinic: Breakfast/Introductions

9:30 am Overview of Pods2.0 (*Karen Funk, MD, MPP, VP Clinical Services and Boris Kalikstein, VP, Strategic Support*)

- Brief history
- Formalizing the co-visit
- Increase access
- Increase work satisfaction
- Increase PCMH principles (back to basics)

Overview of the co-visit model structure and training (Malia Davis, NP, Director of Nursing/Care Team Development)

Model in Action, Kelly Daugherty (Clinic Operations Director, People's Clinic)

Observe Model in Action (3 groups)

10:30- 11:15	Group 1 (POD 1) 5 participants with Brittney to pod Group 2 (POD 2) 5 participants with Malia to pod Group 3 detailed review of resource materials with Karen
11:15- 12:00	Group 1 detailed review of resource materials with Malia/Brittney Group 2 detailed review of resource materials with Malia/Brittney Group 3 (POD 1) 5 participants with Karen to Pod
12-12:30*	Closing Q&A

*Opportunity for additional Q & A for those who are able to stay past 12 pm.

Meals: Breakfast will be provided on both days and lunch will be provided on Day 1.